

³⁵ 1818 SOCIETY[®] QUARTERLY

Volume 5, Issue 14

Summer 2024

Table of Contents

| MESSAGE FROM THE PRESIDENT | 2 |
|--|----|
| FROM THE EDITOR'S DESK | 4 |
| 1818 SOCIETY [®] NEWS AND ANNOUNCEMENTS | 5 |
| WORLD BANK GROUP NEWS | 8 |
| CHAPTER NEWS AND UPDATES | 13 |
| THEMATIC GROUP NEWS AND UPDATES | 15 |
| ACTIVE RETIREMENT LIFESTYLE | 20 |
| MEMBERS' NEWS IN BRIEF | 23 |
| MEMBERS' CORNER | 29 |
| WORLD BANK HISTORY | 35 |
| TRANSITIONS | 40 |
| 1818 SOCIETY® CONTACTS | 44 |



MESSAGE FROM THE PRESIDENT

To the climate change sceptics, 2024 is providing ample evidence of an unpleasant future. The Annual Hajj brings millions to Mecca for a once-in-a-lifetime pilgrimage. This year has been the first time that hundreds of pilgrims died due to excessive heat – the latest number has topped 1,300 deaths – a shocking number by any standards. According to an article in the journal "Nature Ecology & Evolution", the frequency and magnitude of extreme wildfires around the globe has doubled in the last two decades due to climate change, leading to deaths and biomass loss while emitting high levels of carbon. The DMV area too has not been spared. Some suburban areas were hit by tornadoes, unthinkable in normal times. We are currently going through an unprecedented heat wave, which topped 100F in DC and Dulles airport last weekend. Weather forecasters are predicting a very hot start to July, including the possibility of a heat dome for the East Coast. Will this be a wake-up call for politicians and policy-makers?

The *1818 Society*[®] has had a busy quarter. A Meet & Greet event for new retirees on May 3 was combined with a Volunteers Appreciation Lunch. It provided new members with a useful introduction to the wide range of services and activities organized by the Society, as well as an opportunity to meet with volunteers whose efforts make it possible for the Society to do so (<u>Click here to view the photo album</u>). A special session was organized with President Ajay Banga. Over 250 members attended the fireside chat in-person or virtually to hear his vision of the Bank's strategy and respond to questions about actions being taken to implement these changes. <u>Click here</u> to access the recording of the fireside chat. The Society held its first ever family picnic on June 3, at Burke Lake Park, VA, which enticed a large group of members many who had not participated in previous Society events.(see more details on *page 7,* and <u>Click here to view the photo album</u>). The event's success has created demand for more. A second event is planned on September 26 in Maryland. Keep a lookout for that announcement.

The IMT Committee has launched a new feature – <u>The Forum</u> – on the Society's website to facilitate exchange of ideas among members. After logging in to the website any member can post a comment or ask a question. If you have a question that you feel may be of interest to other members, instead of seeking an answer individually from the Society or your friends, why not post it on the Forum? Other members can comment on the post or reply to a previous comment. An archive of previous posts will be maintained so that members can go back and search the website later to look for answers to questions they may be interested in.

We have been pleasantly surprised by the number of WBG who have authored books after retirement. Not surprisingly, some of these are on technical subjects within their areas of expertise. But many have also moved on to other genres – novels, poetry, or non-fictional writings. Some of these books have been presented in thematic group seminars and others written about in the Quarterly. Some of you have also contributed blogs about your publications which we have posted on the website.

We think it is time to make all these books accessible to you by creating an online library of books published by our members. If you have authored, or co-authored a book please send us the title, with a short abstract (up to 10 lines), and information on where your colleagues can access the book. With your help we may be able to launch this Online Library at our next Annual Meeting.

Planning for the next Annual Meeting is underway. A Search Committee has been established and the call for nominations issued seeking candidates for vacancies on the Board of Directors. Elections will be held in the fall and announced at the 46th Annual Meeting, which will be held on November 13-14, 2024. (See announcement below).

Our overseas Chapters have also been busy. The French Chapter had its Board meeting on April 10. The British Chapter held its reunion and AGM on May 14-16. The Chile Chapter met on June 6 and elected a new Chair. We welcome Nelson de Franco as the new Chair of the Brazil Chapter. The Japan Chapter has scheduled its annual meeting on July 5. The Dutch Chapter will hold its annual reunion from September 3-5 in Maastricht, followed by the German-speaking Chapter's meeting in Vienna on September 5-7. You can find more details on *pages 13 – 14*. It is heartening to learn that the Chapters have rebounded after the Covid years.

We hear from our members that the summer will be a busy travel season for many. Some are proceeding on hiking trips and tours organized by the Society, or by themselves. Many others are planning to visit their country of origin or family members residing elsewhere. Whatever your plans, don't let your guard down. The "virus" is still lurking around, ready to strike when we least expect it. Stay healthy and stay safe!!!

Anis Dani President

1818 Society Board Elections 2024:

Call for Nominations

The Search Committee for the 2024 Election has requested nominations for five Director vacancies, three for a 3-year term, and two for a 1-year term. Nominations should be sent to the Search Committee at <u>1818election2024@wbgalumni.org</u> by Friday, July 19, 2024. To see the full announcement <u>click here</u> (*login required*).

FROM THE EDITOR'S DESK

Dear Friends:

Eighty years ago this very July, 730 delegates from 44 countries assembled at the ornate Washington hotel in New Hampshire's White mountains near the village of Bretton Woods for a monthlong conference that effectively laid the groundwork for creation of the World Bank and International Monetary Fund.

Was there a spy among them? A new book of fiction raises that question; the author answers it. (See page 23).

Two retired Bank lawyers, Ian Newport and Bill Onorato, visited the "gold room" off the lobby of the hotel to check out the photos and memorabilia from those historic times.



A record number of managerial appointments was announced last quarter, most of them women and most effective July 1. We counted 35 and may have missed a couple. See pages 10 - 12.

Best wishes for an enjoyable, if hot, summer.

Thanks again for your contributions.

Tom Blinkhorn Editor



1818 SOCIETY® NEWS AND ANNOUNCEMENTS



Staff Retirement Plan

<u>Editor's Note:</u> We are using two photos this quarter because Javed Hamid is the new Chair of the Pension Committee and Morallina George provided the write-up.

As you may recall, the Annual Cost-of-Living (COLA) notification for your lifetime pension was effective May 1, 2024. You can view and/or download your 2024 increase from the Retiree Portal (<u>http://pension.worldbank.org</u>). On the right side of the Pension website, under Portal Links, select Retiree Portal, My Pension and then Statements to download your 2024 COLA notification.

You can also access it from the 1818 Website: select "WBG resources", select "pension portal". Additionally, you can look at the <u>FAQs</u> for more instructions.

How is COLA computed? Under the terms of the Plan, pensions are adjusted for cost-of-living based on the latest available consumer price index (CPI) in the International Financial Statistics (IMF) as of the last business day in April. Each May 1, the COLA for pensions is computed based on the ratio of the latest available CPI as of May 1 to the highest CPI for any preceding May. If there are increases from year to year in the CPI, the pension is increased to the amount obtained by multiplying the pension by that ratio. If the CPI ever falls from that of the previous year, the pension remains unchanged. The pension amount does not decrease as a result of deflation. For inquiries, please send an email to <u>1pension@worldbank.org</u>.

Even if the CPI price index goes down in deflationary periods, our pensions are held at their current pegged level of the CPI price index by the SRP Pension Plan and not reduced. This is a very good benefit for us retirees.

For your information, here are statistics for the Staff Retirement Plan for CY 2023. <u>Note</u>: Benefits processed means the number of pension benefits that were processed during the year such as new pensions, survivor benefits, lump sums, partial payouts etc.



As reported in the Spring Quarterly, the Pension Committee sponsored a hybrid seminar held on March 20 that focused on the management of the Net Pension Plan and the Tax Supplement reimbursement. The Pension Committee is continuing to work on improving communications to eligible retirees on the

5

process of applying for and receiving tax reimbursements. For more information, you can review the two presentations by the <u>Pension Administration</u> & <u>Tax</u> offices.

If you have any questions, please reach out to Javed Hamid, Chair of the 1818 Pension Committee, at: Javedhamid44@gmail.com



The Retirees Health Insurance Corner By Eduardo Wallentin

On May 13 we had an information seminar on Retiree Medical Insurance and Medicare: *What You Need to Know*, which was attended by more than 200 members, including about 40 in person. My deepest appreciation to our two panelists, Sharon and Mickie

(our panelists) and Angelica, Dennis, and Jim (providing organizational support). To access the session recording and the presentation <u>click here</u> (login to the 1818 Society website is needed). Several interesting questions were raised and the panelists have compiled answers to those that were not addressed during the session due to time constraints, <u>click here</u> to view. Given high interest in the session, we'll plan for a follow-up session on key topics. During the second half of the year, we also plan to have a session on Cigna International as well as our traditional session during the Annual Meeting.

We remind members who will be enrolling in Medicare that we have a set of documents to help guide them in the process. You can email the office and request them or find them <u>here</u> (login required). Remember also that it is important for HR to hear about problems we have with Aetna and/or Cigna, more now as the health insurance administration contracts will be negotiated next year. Please write to <u>hroperations@worldbank.org</u> and copy us. (<u>1818society@wbgalumni.org</u>). We would like to hear from you.



Community Connections Campaign (CCC) Update

Following a successful CCC fall campaign where an all-time record of about 700 retiree donations accounted for about 1/3 of total donations, there have been several disaster relief drives. In April there was a *Humanitarian Relief Drive for Gaza*. Overall, the relief drive received over \$615,000 from 2,176 donors in 95 countries. With the Bank Group 100% matching funds, over \$1.2 million will be disbursed to support relief efforts in Gaza to the Palestine Children's Relief Fund, United Palestinian Appeal, and American Near East Refugee Aid. On the retiree side, 96 retirees (representing 23% of total donors) donated \$84,000 (14% of the total).

In May and June there were two separate flood relief drives. The *Brazil Rio Grande do Sul Drive* resulted in \$51,143 in donations and corporate matching funds from 361 donors in 22 countries to support UNICEF's response to the floods. Eighteen retirees donated \$4065 (16% of total contributions). The *Afghanistan Northern Baghlan Province Drive* raised a total of \$19,051 (donations + corporate match) was disbursed to Islamic Relief USA. There were 127 donors from 26 countries with 7 retirees who donated \$1,026 (11% of total donations). Thank you to those who contributed.

An 1818 Society Picnic to Remember!

130 or so of us gathered on June 6 for the Society's family picnic in Burke Lake Park, VA. The weather forecast was not good and scared some away. But we had ample shelter, benches with a lake view t, and two food trucks to keep us going, just for us, from Indonesia and Turkey.



Except for the hike around the lake and some fun line dancing, we did absolutely nothing despite ambitious plans. It was perfect! We just met colleagues we had not seen" forever", talked, ate, and laughed. <u>Click here</u> to see the photo album. The pleasure was a surprise for everybody. We agreed to have another picnic on September 26, 2024, in Seneca Creek Park, Maryland, which has a lovely pavilion as welcoming as fantastic Burke Lake Park.

Many thanks to Maryvonne Plessis-Fraissard and Joyce Rompas for organizing this splendid event.

WORLD BANK GROUP NEWS

A "Chat" With Ajay



It was billed as a "fireside chat" with the Bank President but there was no fireside in MC4-800 on Wednesday, June 5. Plenty of sparks, though, as Ajay warmed up before an on-site audience of about 100. Another 200 or so participated on-line. 1818 Society President Anis Dani chaired the session, introducing the speaker and initiating questions. Here are some nuggets from Ajay's responses. The event was recorded and is accessible <u>here</u>, as well as on the Society website:

The idea of adding "on a livable planet" to the Bank Group's long-standing objective "world free of poverty" came to Ajay after extensive travel over the last year or so to member nations, learning first-hand from government leaders, civil society members, and poverty victims about their priorities and the Bank's role in helping address those priorities. Poverty is worsened globally by the adverse impacts of accelerated climate change, and by fragility, conflict and violence, and the pandemic. These interlocking crises need to be addressed urgently. Thus the "livable planet" priority. This provided the backdrop to the highly successful children's art initiative this spring, aimed at soliciting views of young people about what "livable planet" might mean to them. Ajay said it was his wife Ritu's idea and it "blew the socks off everyone," inspiring nearly 700 entries from more than 60 countries. (See article below on results of the art initiative.)

Ajay confided that he tends to "feel grumpy" if he doesn't work out at least four times a week, early evenings usually. The standard routine: About 40 minutes of walking and running followed by around 15 minutes or so lifting weights. He listens to podcasts by an old friend, William Dalrymple. In the mornings, he stretches.

<u>And the Winner is</u>.....Five-year-old *Inju Layan Tokberge of Kazakhstan*. Her first-place winning entry in the Bank Group Children's art prize competition --a painting of a very happy looking Earth; Inju used a juice straw to paint the flower patterns around Mr. Earth—accompanies this article. The contest's "Livable Planet" theme attracted almost 700 entries from more than 60 countries. The winner will be featured on the cover of the World Bank Group holiday card, according to Ajay. Some works will be



hung in his office through the end of this year and "we are in the process of developing a hardbound 'coffee table' book featuring all the entries." The judging panel included Mary Summers, Bank family network president; Melissa Chiu, director of the Smithsonian's Hirshhorn Museum; Marina Galvani, Bank art curator and Ritu Banga, Ajay's wife, who had the idea for the art competition. Bank Group families and friends are invited to visit the "virtual gallery" in person; it is located along the back wall of the Atrium in the main complex first floor. Click <u>here</u> to view the names and artwork of other winners.

Minouche's Spring from Hell



Less than a year into the job as Columbia university President, <u>former World Bank</u> <u>Vice-President Minouche Shafik</u> found herself in the middle of a cauldron.

As pro-Palestinian student protests roiled the campus in April with demands for a Gaza ceasefire, Shafik found herself walking a delicate line between enabling freedom of speech and condemning episodes of antisemitism and Islamophobia generated by

Israel's war with Hamas. She decided to take what she called "an extraordinary step" of suspending students and requesting New York City police in riot gear to arrest more than 100 activists who refused to leave.

The action came a day after she had testified before a U.S. Congressional committee, speaking out firmly against antisemitism and naming faculty members who were under investigation or have been dismissed. That seemed to make matters worse on campus. Two-thirds of the 700 professors in the Columbia Faculty of Arts and Science approved a no-confidence motion against the college President.

Although the May 15 Commencement was cancelled, the campus turmoil seems to have subsided more recently.

An Egyptian native, Nemat Shafik (more widely known as Minouche) became, at age 36, the youngest vice-president of the Bank, responsible for private sector and infrastructure development.

<u>Editor's Note:</u> Minouche, and two other Bank retirees – Mark Malloch-Brown and Julian Grenfell, are members of the U.K. House of Lords. Thus, since 2020, Baroness Shafik. Another female Bank retiree, DeAnne Julius, made Lady Usher of the Blue Rod, earning her the title Dame Julius.

Bank Briefs

- <u>The Bank and the Fund</u> announced a deepening of cooperation to help countries "scale up action to confront the threat of climate change." The cooperation includes analytical work, technical assistance, financing and policy advice. The Bank Group plans to devote 45 percent of annual financing to climate change adaptation and mitigation by 2025. The IMF has established a Resilience and Sustainability Trust to support the climate agenda.
- <u>A new World Bank Group Academy</u> was launched in late June. The announcement described it as a "new platform facilitating knowledge exchange and engagement among client countries, partners, stakeholders and Bank Group staff to provide the latest knowledge and expertise plus support." Several programs have already been done: A social protection systems program in Rome by the People Vice-President Unit involving policymakers from 12 countries; an urban transport planning session in Seoul; a water security/climate adaptation program by the Planet VPU in Singapore. Qimiao Fan, Director for Strategic and Corporate Initiatives, is mentioned as having "led the (effort) to create the Academy." More on the Academy and future program can be found here—https://academy.worldbank.org/.

- In yet another fireside chat, Ajay spoke at length about <u>decency</u>. The new Vice-President of Ethics and Internal Justice Services (EIJ) Lisa Rosen presided. A few Ajay zingers: "Decency is the ability to have your hand on somebody's back and not in their face"; "When everybody gets an amazing rating, something stinks"; "The first thing we're going to stop is the 360 (performance) review."
- The new <u>Global Economic Review</u>, released June 12, projected a slight improvement in global growth this year of 2.6 percent, compared with the January forecast of 2.4 percent. However, sluggish growth continues to dominate in the world's poorest countries. Over the next three years, the Bank projects that countries accounting for 80 percent of the world's population would experience slower growth than in the decade before the pandemic.
- The Bank Board approved the <u>largest budget increase in two decades</u> for the Bank and IDA: \$3.5 billion for FY 2025, a 10.3% nominal rise (6% real). According to the news report, the budget will support more funding for infrastructure in country offices and DC plus provide more funding for data, technology and artificial intelligence. IFC's budget will expand 7.1% in nominal terms (3% real).
- The <u>headquarters shuttle bus</u> from the main complex to the C and F buildings was discontinued July 1. Reasons: Low usage and reduction in carbon footprint. Alternatives: Taxi/rideshare reimbursements, scooters, bikes and, best of all, a short hike.
- <u>War on Sludge</u> was the focus of a presentation at the Bank by Harvard professor and master sludge buster Cass Sunstein. (His wife, Samantha Power is USAID Administrator). Anna Bjerde, Bank Managing Director of Operations, presided. Sunstein, author of a book on the subject, defines sludge as "friction, reducing access to important licenses, programs, benefits...voluminous, hardto-read (and boring) reports..." Bjerde explained that the Bank has embarked on an effort to reduce paperwork and red tape, accelerate the decision-making process and welcomed Sunstein's suggestions on how best to achieve these laudable, if sometimes elusive, objectives.

More Managerial Appointments

- The new <u>Bank Group Vice President for Human Resources</u> is Radoslava "Radi" Anguelova, effective August 1, 2024. A Bulgarian national, Radi has held senior positions with private sector firms, most recently Swarovski, the decorative crystal firm.
- <u>Amy Doherty</u>. A US national, has been named Vice President and Bank Group chief information officer. She has had extensive public and private sector experience, most recently with an international financial services firm that serves America's military families.
- <u>Doerte Doemeland</u> is the Director of Strategy and Operations for the Prosperity Vice-Presidency, effective July 1, 2024. A German national, she joined the Bank in 2003.
- <u>Robin Mearns</u> is the Director of Social Sustainability and Inclusion for the Planet Vice-Presidency, effective August 1, 2024. A British national, he joined the Bank as a YP in 1997.
- Arup Banerji became Director of Knowledge and Learning in the Senior Managing Director's office effective July 1, 2024. An Indian national, he most recently has been Country Director for Ukraine, Moldova and Belarus.

- <u>Maryam Salim</u>, country director for Ethiopia, Sudan, South Sudan and Eritrea, based in Addis Ababa, effective July 1, 2024. A Tanzanian national, she joined the Bank in 1998 as a Young Professional.
- <u>Qimiao Fan</u>, a Chinese national, becomes Country Director for Kenya, Rwanda, Somalia and Uganda, based in Nairobi, and effective September 1, 2024. He joined the Bank in 1991.
- <u>Mariam Sherman</u> became Country Director for Vietnam, Cambodia and Laos, based in Hanoi and effective May 1, 2024. A British national, she joined the Bank in 2000 as an operations analyst in the East Asia and Pacific region.
- <u>Melinda Good</u> becomes Country Director for Thailand and Myanmar, based in Bangkok effective July 1, 2024. A US national she joined the Bank in 2005 as a senior counsel.
- <u>Zafer Mustafaoglu</u>, Turkish national, is the Country Director for the Philippines, Brunei and Malaysia, based in Manila and effective July 1, 2024. He joined the Bank in 2005 as a senior economist.
- <u>David Sislen</u> became Country Director for Nepal, Sri Lanka and Maldives, based in Kathmandu, effective July 1, 2024. A US national, he joined the Bank in 2001 as an economist.
- <u>Anna Akhalkatsi</u>, a Georgian national, is Country Director for the European Union, based in Brussels, and effective July 1, 2024. She joined the Bank in 1999 as an economist in the Bank Tbilisi office.
- <u>Ahmadou Moustapha Ndiaye</u> from Senegal became Country Director for Maghreb countries (Algeria, Libya, Morocco, Tunisia) plus Malta and based in Rabat. Effective July 1. He joined the Bank in 1998 as a financial management specialist.
- <u>Firas Raad</u> is Country Manager for Malawi, based in Lilongwe, effective July 1. A Jordanian national, he joined the Bank in 2004 s a health policy specialist.
- <u>Anitta Jaison</u>, an Indian national, became Director of Financial Operations on June 1, 2024. She joined the Bank in 2001 and has worked in financial services.
- <u>Clelia Rontoyanni</u> is Practice Manager for Governance, based in Cairo and effective July 1. A Greek national, she joined the Bank in 2006 as a Young Professional.
- <u>Penny Williams</u> became Manager for the People VPU on May 1, 2024. A British national, she joined the Bank in 2004 in the UK Executive Director's office.
- <u>Marianne Grosclaude and Ru Jiang</u> became Practice Managers for, respectively, the Global Unit of Agriculture and Food and for Environment and Corporate Responsibility effective July 1. She is a French national who joined the Bank in 2000 as a Young Professional. He is a Chinese national who joined the Bank in 2007 as an operations officer. Both are in something called the Planet Practice Group.
- <u>Tania Meyer</u>, Country Manager for Cambodia, based in Phnom Penh, effective July 29, 2024. A French national, she joined the Bank's office of United Nations affairs in 2008.

- <u>Caryn Bredenkamp</u>, a South African national, will become Practice Manager, for Health, Nutrition and Population in the East Asia Pacific region effective September 1, 2024. She will be based in Bangkok. Caryn joined the Bank in 2007 as a health specialist.
- <u>Chizuru Aoki</u> became Manager of the Conventions and Funds division of the Global Environment Facility (GEF) on June 10, 2024. A Japanese national she joined the GEF in 2010.
- <u>Karen Schroh</u> on May 1 of this year became External Relations Manager for the Global Partnership for Education (GPE) based in Brussels. A dual national of Belgium and Canada she joined GPE in 2013.
- <u>Thirteen Practice Managers</u> for something called the Planet Global Practice Vice-Presidency were announced. Space limitations prevents providing additional details.



CHAPTER NEWS AND UPDATES

<u>Note:</u> Most Chapters maintain websites that can include details of their activities. These individual Chapter website can be accessed at www.wbgalumni.org/chapters/. Contacts for Chapter heads are indicated at the end of the Quarterly.

Brazil Chapter

Carlos Bertao reports that he helped organize a chapter get together on June 6 at the Clube in Rio de Janeiro. During the meeting, the group chose <u>Nelson de Franco as the new chair</u> of the Brazil chapter.



1818dutch

Dutch Chapter

The annual reunion of the Dutch chapter will be from September 3-5 in Maastricht, the oldest city of the Netherlands. There is an exciting program including a 4-hour dinner cruise on the Maas (Meuse) river, a guided tour (in part with an electric tourist train) and visits to the two outstanding historic churches of the city (the Onze Lieve Vrouwe and Servatius basilicas). The former is the country's oldest church and both churches are filled with invaluable art pieces. We will be guided by the city's most outstanding historian. Other activities include a festive dinner and our annual chapter meeting. In short, plenty of time and opportunity to catch up with one another. For more information and to register, go to: <u>www.1818dutch.nl</u> (website registration required).



French Speaking Chapter

Over the past three months, several meetings took place as planned.

The first was with Linda van Gelder, the Director of the Paris Office, Europe and Central Asia on March 20. As anticipated, this was a very useful meeting. Linda provided an informative update both on the general situation of the Bank (from an organizational standpoint); the specific case of the European Office (large expansion with the posting of close to 300 staff members in Paris); and the role of the office with respect to Europe and Central Asia (in connection with the Bank team in the Vienna Office).

The second on April 10 was with Professor K. Nubukpo, prominent economist from Togo and currently commissioner for agriculture and environment at the UEMOA (West African Economic and Monetary Union), on the topic "Regional integration in West Africa; the future of the CFA currency". A well structured and clear presentation which led to a lively exchange with meeting participants.

The third took place on June 12, with René Karsenti as guest speaker. René, former Treasurer of IFC and EBRD, former VP finance at the EIB and former president of the ICMA (International Capital Market

Association) gave a very informative and thought-provoking presentation on the topic "Financing of energy transition: role of capital markets" This provoked a rich exchange among participants.

The relevant documents relating to these meetings are or will be posted on the website of the association: <u>http://www.1818france.org</u>

The Board meeting took place on April 10 as planned. It reviewed the financial situation, with the expected clarification of the situation of our account with our bank (Banque Postale). It also reconfirmed the program of meetings, as described above. And it manifested its appreciation to Olivier Lambert (VP) and Armand de Largentaye (Treasurer) for their contributions to the program of activities. The principle of holding the General Assembly in the Fall was decided upon, a date to be determined.

The Board will be in recess during the next two months, until mid-September.



The Japan Chapter has continuously organized on-line or in-person study group meetings roughly every two months among the members by inviting guest speakers including (1) Ms. Keko Miwa on March 30, 2024 as a guest speaker about her current role as the Bank Country Director for Cabo Verde, Gambia, Guinea-Bissau, Mauritania, and Senegal, (2) Mr. Syujiro Urata, on April 13, 2024, President of the Research Institute of Economy, Trade and Industry (RIETI) about the Japanese economic securities and economic partnerships, (3) Ambassador Mr. Makoto Nakagawa on May 18, 2024 about his recent experience as Ambassador to Slovakia. The next study group meeting will be held on June 21, 2024 with Professor Dr. Toshihiro OKA, Kyoto University on the examination of carbon productivity.

The next annual chapter meeting was formally announced and is scheduled for in the evening on Friday, July 5, 2024.

THEMATIC GROUP NEWS AND UPDATES

Note: All Thematic Groups maintain a page on the Society's website where they post presentations and discussion summaries. These can be accessed https://www.wbgalumni.org/thematic-groups/ (login required). Contacts for Thematic Group Chairs/Co-Chairs are indicated at the end of the "Quarterly". Members are invited to send the TG Chairs suggestions for topics/speakers.

Agriculture, Food and Rural Development (AgFRD)

We have had a very productive six-months, working with the AGF GP (and other GPs) in organizing a number of seminars with current and past expert staff from the Bank, as well as several eminent external speakers. For example, an upcoming seminar on "*Food is Medicine in Healthcare - Implications for Well-Being, Equity, and Costs*" will feature Dr. Dariush Mozaffarian, Director of the Food is Medicine Institute at Tufts.

At a recent seminar entitled, "A Conversation with Martien van Nieuwkoop on Agri-food Systems: Moving from Transition to Transformation", Martien, who was recently appointed as Director, Agriculture Development, Gates Foundation, shared his perspectives on the state of the agri-food sector and offered several innovative solutions for unlocking financing to stimulate the transformation.

Earlier, a seminar on "*Food & Nutrition Security Challenges and Responses in Tough Contexts*", brought together Uma Lele, former WB Director and current President of the International Agriculture Economics Association, who offered strategic reflections with first-hand accounts of the issues. The Bank's response in tough contexts such as Haiti and DRC were offered by two expert TTLs, Ziva Razafintsalama, Sr. Rural Development Specialist, and Christophe Grosjean, Agriculture Economist.

In yet another session on "How to Assure Sustainable Food & Nutrition Security (FNS) for All?", Felipe Dizon, Sr. Agricultural Economist, AGF GP & Meera Shekar, Global Lead, Nutrition Security, HNP GP, discussed major FNS challenges, and several practical measures that can help governments and the Bank address the interlinked crises of food and nutrition insecurity.

Preeti S. Ahuja, AgFRD TG Chair, is keen to build on these outstanding joint sessions. Please reach out to Preeti regarding your ideas for future knowledge exchange activities at <u>PreetiSAhuja@outlook.com</u>.

Energy

Since our last newsletter in late March, we have been experimenting virtually with a debate format amongst a group of our energy retirees. Thanks to the encouragement of three Canadian 'alumni'-Gary Stuggins, Joe Gilling, and Hal Wackman- we have held two such debates during the past two months.

The *first* debate took place on March 19 and examined the experience of Carbon *Taxation in Canada*, focusing, in particular, on issues of political support. A *second* debate was held on May 8 and addressed the *"Failure of the committed parties to the Paris Accord to reach their emission reduction goals, recommending that the objective of net zero by 2050 be abandoned"*. Ian Hume made the case for abandoning the net zero goal as an unreasonable constraint on energy policy while Gary Stuggins argued forcefully in favor of retaining this objective.

Both debates worked well. However, they also have limitations, requiring a smaller audience of some 12-15 people to be effective. As we plan for our fall program, we expect to include at least one more debate while retaining more formal presentations made by outside speakers on current energy topics. To be able to achieve this, we will continue to need suggestions from our retirees.

Finally, and sadly, we report the passing of *Vineet Nayyar* in New Delhi on May 16 following a stroke at age 85. Vineet was an extraordinarily gifted human being. His professional career spanned more than six decades, in both the public and private sectors in India as well as at the Bank, where he spent some 10 years from December 1977 to 1987. He has left a lasting legacy in his native India. A tribute to Vineet Nayyar can be found <u>here</u> (login required).

Health, Nutrition and Population (HNP)

On April 24, the HNP TG and the Governance TG organized a webinar featuring a discussion of anticorruption in the health sector including how citizens and civil society organizations (CSOs) contribute positively to improving governance and anti-corruption. This webinar was co-sponsored by the Governance and Health, Nutrition, and Population Thematic Groups. Speakers included Jonathan Cushing from Transparency International Global Health Unit, Daniela Cuadrado from U4 Anticorruption unit, and Vijay Bhargava from Partnership for Transparency and Co-chair Governance TG. Commentators were GNV Ramana and Patrick Mullen. The event was Co-Chaired by Deborah Wetzel, Chair of the Governance TG and Tawhid Nawaz, Chair of the HNP TG. The event was attended by about 40 people.

Transport

The Transport Thematic Group has continued to alternate between in-person lunches at the Irish Inn at Glenn Echo, Bethesda and hybrid seminars/presentations. See picture of the lunch that took place on April 4, 2024.

Members were invited to participate in two Bank wide events: (a) the 2024 <u>Transforming Transportation</u>, a premier worldwide conference on transport issues, that took place March 18-20, with a focus on "Mobilizing Financing for Climate Action," and (b) the Transport Learning Week, the annual gathering of transport professionals at the Bank Global Practice. It took place at avenue near the Bank during April 22 to 25. Both represented an opportunity to learn about the prominent challenges and technical innovations in transport issues in



developing countries, and to interact with a wide range of professionals from inside and outside the World Bank.

During the events, among several topics, there was a renewed focus on the scourge of road crashes and the disproportionate impact on younger generations—with road crashes being the leading cause of death for people aged 5-29 years. According to the World Health Organization, 92% percent of the estimated 1.19 million annual fatalities on the world's roads occur in low and middle-income countries,

and more than half of those killed or injured are pedestrians, cyclists, and users of powered two- and three-wheelers. During the Transport Learning Week a ceremony took place on April 23 to award the first <u>Hart Schafer Road Safety Award</u> in recognizing excellence in advancing road safety financing and innovation in low and middle-income countries. The 2024 award was presented to a far-reaching and comprehensive <u>road safety project</u> currently under implementation in Bangladesh. It was also an opportunity to recognize and honor the commitment and passion of our former friend and Vice-President Harwig (Hart) Schafer.

On June 5, Arturo Ardila-Gomez, Lead Transport Economist in the Bank's Middle East and Northern Africa Region, delivered a presentation on the interplay of transport and land-use regulations and policies and the results of a recently completed research effort that illuminates how emerging cities without existing mass transit can develop into transit-oriented, livable cities favoring walkability and enhance livelihood conditions. The research soon to be published by the Bank. uses the lenses of urban economics and Transit-Oriented Development (TOD) literature and develops a model to simulate the impacts of land-use regulations on transit ridership. This is a topic that the Transport Thematic Group intends to pursue further with other seminars in collaboration with the Urban Thematic Group.

Urban and Water

On April 25, the Urban and Water Thematic Group organized a hybrid webinar on **Climate Change and Water Resource Management in Mediterranean Countries**. The speakers were: **Alain Meyssonnier**, President of the Mediterranean Water Institute, and former manager of the Société des Eaux de Marseille (France) and **Prof. Nicolas Roche**, Professor of Chemical Engineering at the University of Aix-Marseille (France) and specialist of reuse of treated wastewater. The webinar was moderated by our colleague **Nadim Khouri**, who in addition to his long career at the World Bank had held senior positions at the International Fund for Agriculture Development (IFAD) and the UN Economic and Social Commission for West Asia (ESCWA). The speakers presented the results of the **5th Mediterranean Water Forum** (Tunis, February 2024) and the key elements of the presentation that were to be made by the Mediterranean Water Institute on behalf of its member countries during the 10th World Water Forum (held in Bali, Indonesia, in May 2024).

On May 9, the TG organized another hybrid webinar on **Urbanization in a Changing Climate – Flood Exposure, Vulnerability, and Risk Management** (co-sponsored by the Social and Environment Thematic Group). This webinar was part of our Talk Shop Series which has started a conversation on Preparing Cities For weather extremes. The speakers were: **Jun Rentschler,** a Senior Economist at the Bank, working at the intersection of climate change and sustainable resilient development and **Paolo Avner**, a Senior Economist at the Bank and the Global Facility for Disaster Reduction and Recovery (GFDRR). The discussant at the webinar was **Ede Ijjasz-Vasquez** (former Bank Director and current Chair of the Social and Environment TG). The event was moderated by our colleague **Catherine Farvacque-Vitkovic** (member of the Urban and Water TG coordinating committee).

To celebrate the beginning of the summer season, and as per previous years, the TG organized a luncheon at the Irish Inn in Glen Echo on June 13. At the luncheon, *Richard McEwen announced his "retirement" from the Thematic Group after some 20 years of service* – probably the longest serving

member of any coordinating committee of the Society thematic groups. *Thank you, Richard, of all your work to launch this TG and keep it going for so long.*

The Coordinating Committee always welcomes suggestions for future presentations. Please feel free to contact any of its members: Alex Bakalian (alexbakalian@gmail.com); Catherine Farvacque-Vitkovic (cfarvacque-vitkovic@hotmail.com); Alain Locussol (alocussol@gmail.com).

WBG History

Our first three offerings in 2024 each brought an academic perspective on Bank Group history. In March, Michael Woolcock (Harvard University/Kennedy & DEC), Biju Rao (Bank economist) and Jonathan Fox (Accountability Research Center, American University) discussed the evolution of the Bank's stance with respect to participation in projects, raising questions about how well participation is measured.

In April, we had an audience of 150 for a retrospective on structural adjustment offered by Bill Easterly (New York University) and Celestin Monga (Harvard/Kennedy). Bill qualified his earlier pessimistic reading of the development outcomes of adjustment, arguing that over the longer term the data suggested that these operations had had a positive impact on growth (including in Africa). Celestin and others argued that the correlation between adjustment and long-term growth was no proof of causality.

In June, Leo McCann (University of York, UK) and Steven Conn (Miami University) offered a critical management studies perspective on Robert McNamara's career at Harvard Business School, Ford, the Defense Department, and the World Bank. Olivier Lafourcade commented that in the absence of an agreed metric for managerial quality—a point on which McCann and Conn concurred—it is impossible to make a summary judgment about whether McNamara was a 'good' or 'bad' manager. Those in the audience who had worked closely with McNamara were at pains to emphasize his positive, human qualities. Pedro-Pablo Kuczynski emailed that he was "the best boss I ever had."

Members Helping Members (MHM)

None of us likes to contemplate no longer being in this world. However, it is inevitable. So we must be prepared. To this end, Members Helping Members (MHM) has compiled three documents to help all become prepared. The three documents can be read and used separately; together they contain much of the information you may require. They are:

- The Handbook for Advance Planning by Retirees and Families for Incapacity and End of Life
- The Checklist for Advance Planning
- Guide for Actions After a Death

The Handbook has a great deal of information, with some overlap with the other two documents. It is meant to be used as a planning tool. It is advisable to discuss the contents with your loved ones.

The Checklist is a working tool to help you to compile the information recommended in the Handbook.

The Guide contains information and contact details for family members and/or executors to notify the Bank Group after the death of a retiree.

These documents were the subject of a recent webinar, "Emergency resources for members and their families". The webinar also introduced additional tools – an Emergency Medical ID Card, and Medical Alert Systems – which can help members prepare for emergencies. The resource documents and the webinar recording and presentations are available on the <u>Members Helping Members</u> webpage as well as on the webpage for <u>Emergency Resources</u>, which also has the emergency tools and does not require a login to make it available to families of our members. We are planning to repeat this webinar later this year.

The Chile Chapter has translated the Handbook and the Checklist and held a meeting with its members to discuss how to ensure that they and their families plan in accordance with Chilean laws and regulations. A second meeting will be held to discuss progress made by the members and their families. This might be a good example for other chapters to follow.

MHM remains committed to helping our members retire and age gracefully! For further information please contact <u>MHMhelp@wbgalumni.org</u>

Lesley Shneier, Jacomina de Regt and Jacqueline den Otter (co-chairs)

ACTIVE RETIREMENT LIFESTYLE

The 1818 Hiking Club – Don't Stop Walking!



The monthly hikes organized by the Hiking Club in the District, Maryland, and Virginia (DMV) area are continuing. The launch of the City Walking Group (CWG) in January, in response to the demand for easy or moderate walks from some members, has been a huge success. Led by volunteer coordinators, the CWG has been organizing moderate 4-5 mile walks twice a month in parks and trails in or near Washington, DC. Over the summer months in the next quarter they plan to reduce the frequency to once a month but will then revert back to twice a month.

If you are interested in, or are new to the Hiking Club or the CWG, <u>CLICK HERE</u> to visit the webpage where you can see the list of previous hikes and walks, and read the Norms of the Hiking Club which includes the FAQs and Code of Conduct, Waiver of Liability, and the scale used to classify hikes based on difficulty level.

Want to join the local hikes? Send an email to <u>1818society@wbgalumni.org</u> with Hiking in the subject line, indicating if you are interested in the strenuous, longer hikes or in the CWG walks.

During the last quarter, the 1818 Hiking Club organized three day hikes in the DMV area:

- Apr 20, 2024, Langley Fork-Turkey Run, VA View Pictures
- May 16, 2024, Potomac Heritage Trail, out-and-back from Riverbend Park to Washington's canal – <u>View Pictures</u>
- June 23, 2024, Strickler Knob hike, George Washington National Forest, VA <u>View</u> <u>Pictures</u>

In parallel, the City Walking Group organized five walks in and around Washington:

- April 14, 2024 U.S. Arboretum, DC View Pictures
- April 29, 2024 Burke Lake Park, Fairfax, VA
- May 12, 2024 Seneca Creek State Park, Montgomery County, MD
- May 29, 2024 Belle Haven Park, Alexandria, VA <u>View Pictures</u>
- June 9, 2024 Locust Grove Walk, Bethesda, MD <u>View Pictures</u>

International Treks and Tours:

The second and third trip of the 2024 season were to Korea and Romania. The Romania hiking trip, like the long-awaited China cultural tour – History Unearthed: An archaeological journey through China – postponed from 2020 due to COVID-19, finally took place in 2024. We are grateful to the participants who waited patiently and hear that the long wait was well worth it.

Five more hiking trips and four more cultural tours are scheduled in 2024. For details of **International Treks and Tours CLICK HERE** (*login required*). A few spaces are still available on the Austria hiking trip (September 7-16), and the cultural tours to Armenia-Georgia (June 14-26) and Tuscany (August 31 – September 7). If you are interested in joining one of these trips send an email to <u>1818society@wbgalumni.org</u> or contact the relevant tour coordinator.



<u>Ski Club</u>

The Fund and Bank Ski Club organizes trips for staff, alumni and families of the World Bank Group and IMF to the best ski resorts in North America and Europe. The trips incorporate terrain for all levels of skiers, wonderful lodging, great cuisine and convenient travel, all at group prices you can't access individually.

Trips are open to all 1818 Members and families and are in fact led by 1818 members.

For more information on joining the Ski Club and registering for a trip, visit the website: <u>FUNDBANKSKICLUB.ORG</u>

Schedule of Ski Trips for the 2025:

- Vail, Colorado; Jan 20-27; Trip Leaders: Frona Hall (<u>Fronahall@gmail.com</u>) Nikola Spatafora (nspatafor@gmail.com)
- St. Moritz, Switzerland, Feb 16-22, led by Nathalie McGregor (mcgregor.nathalie@gmail.com)
- Alyeska and the Iditarod, Alaska, Feb 28-March 8, led by Brenda Mejia (skibum2026@gmail.com)
- Telluride, Colorado, March 15-22, led by Van Pulley (vtpulley1@hotmail.com)

Art Club Update

The Art Club continues its growth both in terms of number of members and number of activities undertaken. The club now has about 200 members with new retirees joining upon leaving the Bank. They like the relaxing and meditative aspect of making art or enjoying art activities.

- *Monthly meetings* continue with about 15 members in person and online to discuss forthcoming activities and exchange new ideas.
- *Exhibits:* Three exhibits are under preparation. An in-person exhibit at the Friendship Gallery in Chevy Chase, MD, with the participation of 34 members, from September 30 through November 3, 2024. A virtual exhibit with the same participants and other members

throughout the world – calls for submissions to be sent in July. Another physical exhibit is under consideration for 2025.

- Museum Visits. On April 28, 25 Members participated in an inspiring guided tour of the exhibit <u>Woven Histories: Textiles and Modern Abstraction</u> at the National Gallery of Art (Photo below).
- Members'Exhibits: Elizabeth Casqueiro had two solo exhibits at the Embassy of Portugal and at Glen Echo (Photo below). Minhchau Nguyen and Sharmila Kapur have been accepted in a juried show at the Compass Art Center, 10335 Kensington pkwy., Kensington, MD 20895 that will open on July 6. Artist reception July 19th from 6-8 p.m.
- *September Painting Retreat in Sardinia*. Reth Kim did a fabulous job organizing the retreat. The 11 participants will now have to create!

All are welcome to join the Art Club! Submit your ideas, share your artwork and interests. Contacts: Margarita Caro, <u>may.sita@hotmail.com</u>, Dominique Lallement, <u>Dominique.lallement@gmail.com</u>, 1818 Society, <u>1818Society@wbgalumni.org</u>.





Administrative Professional Group Plus (APGP)

A happy, convivial lunch was held on Wednesday, May 29 at the Coastal Flats restaurant in Tysons Corner.

Some of us had not seen each other in many years. We talked about how retirement has suited us, how our families are doing, what we have been doing now that some of us have a lot of spare time. It was agreed that we should have these lunches at least once a month in the DMV area in addition to other activities that may be planned by the group's executive committee.

Colleagues offered ideas to continue to increase the camaraderie among the members. There is interest in wellness programs like yoga, zumba, and doing short road trips and overseas trips together.

A group picture was mandatory and Maryvonne Plessis-Fraissard offered to take several, in front of the restaurant where a wall advertising strawberry sweetness was on display.

A big Thank You goes to Graciela Luna and Joyce Rompas for organizing the event. And to Irene Chacon for the write-up.





MEMBERS' NEWS IN BRIEF

All Hail the Sun King!

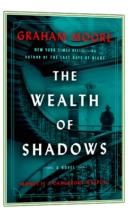
Robert Newton and his partner Andrew Fyson have again organized a week-long baroque music workshop/festival in their remote rural Denman Island community (British Columbia, Canada). Four



professional tutors ensured a serious music learning experience for the 34 workshop participants, including students, amateur instrumentalists and singers. Events included performances of French baroque chamber music, vocal ensembles, and two short operas by Lully and Marais. One critic labelled the costumed dancers' free adaptation of French 17th c. ballet as "Baroque Improv". In addition to serious work, everyone had fun. Here you see Robert swanning

around on stage as Louis XIV, the Sun King. He appeared only briefly, touting in French his victory in war, his absolute authority, and finally, with a thud from his stick, commanding the orchestra below to commence the entertainment. For more information see denmanbaroque.ca, where you may consider support with a donation.

After 19 years at the Bank in the Information and Public Affairs department, Robert Newton retired in 1999, moved to Berlin, then Toronto with his partner Andrew Hyson. Robert became a Canadian citizen and both he and Andrew moved to Denman Island, off the coast of British Columbia.



Was This Bank Lawyer Really a Spy?

A new book of fiction, *The Wealth of Shadows*, raises this intriguing question. The main character, Ansel Luxford, actually was a Bank lawyer. He first served as an aide to Harry Dexter White, head of the United States delegation to the Bretton Woods (New Hampshire) conference where the Bank and International Monetary Fund were founded. Then he joined the Bank, working in the treasury as an assistant general counsel, later associate general counsel, from 1946 to 1951. He died in 1971 at age 60.

The fictional plot revolves around a super-secret effort by a small team of US officials – economists and lawyers, including Luxford – to undermine Hitler's war

machine through economic/financial sabotage. The book's author, Graham Moore, is a *New York Times* best-selling novelist and Academy award winning filmmaker. He spent more than three years researching the story, including speaking with Luxford's children.

Towards the end of the book, Moore writes: "His son, Ansel, jr., believes that he (his father) was secretly working for American intelligence....The historical record offers few clues. I believe that he was but I can't prove it."

The book, published by Random House, is available on Amazon. A transcript of an interview with Luxford dated July 13, 1961 is available on the Bank Oral History archives.



Ngozi's Oxford Degree

Former Bank Managing Director <u>Ngozi Okonjo-Iweala</u> received an honorary degree from Oxford in June, another in a long list of accolades for the economist from Nigeria. She currently is Director-General of the World Trade Organization, the first woman and first African to head the WTO.

From Grief to Love: Walking Around England and Wales (and then teaching, after retirement)

By Laurence Carter



In 2017 I asked my then-manager, VP Laura Tuck, for a year off without pay to walk around the coast of England and Wales. I explained that I would walk to raise awareness that cervical cancer can be eliminated in a generation, and to honor my wife who had passed away from the disease. Laura Tuck agreed, and so in June 2018 I started walking, partnering with the UK's largest cancer charity, Cancer Research UK. Buoyed by contributions from Bank Group staff, the year-long, 4,314-mile walk raised \$100,000

for behavioral research into cervical cancer. In 2023 England's National Health Service committed to eliminating cervical cancer by 2040.

I have just published a book about the walk, focusing on the inspiring stories of the people I met along the way. The book follows my path around the coast, and the journey through grief through to being ready to love again. I encountered many ordinary yet extraordinary people who shared their own inspiring, unexpected, and often humorous tales. <u>https://a.co/d/6LL9KE7</u>

After retiring last August, I signed up as a tutor with <u>KidPowerDC's High Impact Tutoring program</u>. I was assigned to one of five DC public schools participating in the tutoring program: <u>Barnard Elementary</u> <u>School</u>, NW. Tutors work in the school three days weekly, Tuesday-Thursday, taking 1-3 students to a dedicated classroom for 30-minute sessions in literacy.

During the year I tutored students from grades 1, 2, 4 and 5. I remember standing next to one of my students, a 4th grader, who beamed proudly as her teacher said that her reading had improved so much that she was assigning her to help two of her classmates. I don't know to what extent the tutoring helped, but I beamed proudly too.

If you are interested in volunteering for 2024-25, consider whether you can commit to being available on Tuesdays, Wednesdays and Thursdays for most of the school year, for some designated hours? If you would like to learn more, please contact me at <u>familycarter@msn.com</u>.

Laurence Carter joined the IFC in 1993, worked in the Bank 2014-2018, and then returned to IFC in 2019 after the year off. He worked mostly in private participation in infrastructure/PPPs. He retired in August 2023.

From the Caribbean to the Pacific: Walking Camino de Costa Rica

<u>Editor's Note</u>: Bank retiree Victoria Elliott drew our attention to a May 18 "Financial Times" story that mentions another Bank retiree, Conchita Espino, as the "creator" of a new coast-to-coast hiking trail in Costa Rica. Here is an excerpt from the story followed by a note from Conchita.



"The walk was created by Conchita Espino, who used to work in human resources for the World Bank. Shortly before retiring, she hiked a 150 km section of the Camino de Santiago de Compostela in Spain, to celebrate her 60th birthday. "

Conchita writes in an email: "The World Bank hiking team did a pioneering trip back in 2017 I think it was. Most notably, Maryvonne Plessis-Fraissard, Chris Parel

and Cory Shaw and others were part of the group. Their visit helped us test the concept and was a huge boost to the project." Since then the 1818 Hiking Club has organized two more hiking trips to this trail in Costa. <u>Read the blog about the last hiking trip to El Camino de Costa Rica</u>.

In a telephone interview, Conchita explained that she is executive director of a non-profit called Mar a Mar, that manages the trail but also provides assistance for poor villagers in the area, particularly the indigenous people near the Pacific side of the trail. The 280 kilometer (174 miles) trail passes through banana plantations, jungle, sugar-cane fields and dirt roads. For more information access "caminodecostarica.org"

Conchita Espino, a clinical psychologist, was recruited by the IFC to work in HR (human relations) in 1991. She later joined the Bank and retired in 2011.

<u>Tired of Singing Alone in the Shower?</u> By Bill Nickel (bass) and Nancy Birdsall (alto)

Who We Are. Founded in 1989, the Georgetown Chorale is a 100-voice chorus of men and women from across the D.C. metro area that performs a broad range of classical choral music. Singers vary in experience from those who have sung regularly in choirs to those returning to group singing and those singing in a chorus for the first time. The Chorale cultivates an atmosphere of "serious fun" at rehearsals and performances meant to challenge singers without being overly burdensome. To encourage musical excellence, members have practice aids, rehearsal recordings, and sectional rehearsals to support work done in weekly rehearsals. The Chorale performs twice each season—a holiday concert in December and a benefit concert in May.



Fostering a Better Community. The Chorale's other mission is community service. Each spring its concert raises funds for a local charity selected from organizations nominated by its singers. Past donations have supported homeless adults and families, wounded veterans, children in foster care, and cultural and educational opportunities for young people, including at-risk youth. The Chorale has donated more than \$300,000 to numerous and diverse local charities.

Join Us. The Georgetown Chorale welcomes inquiries from singers in all parts but would especially like to grow its tenor and bass sections. Auditions will be held this August and September and next January. Persons trying out meet privately with the Chorale's artistic director for approximately ten minutes to discuss their choral/vocal history and then run through simple vocal exercises to assess vocal range, tone, and auditory skills.

Visit the Chorale's website at <u>https://www.georgetownchorale.org/</u> to learn more about the group and listen to excerpts from previous concerts. Under the "Sing with Us" tab, you can find and submit a brief audition application. You'll be glad you did.



Bill Nickel joined the Bank in 1975 as a Young Professional and stayed for 24 years. There he worked as a project economist in the agricultural sectors of 17 countries in Eastern Europe, the Middle East, North Africa, South Asia, and Latin America, and as country officer for India.

Nancy Birdsall is the founding president and president emerita of the <u>Center for</u> <u>Global Development (CGD)</u>, which opened its doors in late-2001. She spent 14 years at the World Bank (1979-1993). She was Director of the Policy Research Department when she left the Bank to become Executive Vice-President of the Inter-American Development Bank.



Elections 50 Years Apart: Canada Then; Maryland Now By Sally Zeijlon



Fifty years ago, as a "youth member" of a political party in Canada, I was an informal observer at a polling station. I recall sitting at a long table next to about half a dozen competent adults after closing. They opened the ballot box, took out the marked paper ballots one by one, passed them along the line and agreed on what had been marked. I got a glance too, but my opinion wasn't part of the official process. I have no idea how the ballots and the report of the vote count were fed into the totals for

the seats in question, but I didn't doubt it was a proper process.

Now an American citizen, I volunteered for a day in a Maryland polling station during the state primaries this spring. In the US, barely a day passes without someone claiming that election results are falsified. Yet my overwhelming impression was of scrupulous, obsessive attention to the sanctity of the electoral process, a far cry from the people-and-paper approach so long ago.

Everyone with a role in a polling station underwent training. As a first-time volunteer with a junior role, I read four chapters of guidelines, watched videos and passed a fifty-question on-line test. Next, a three-hour in-person training course introduced volunteers to each piece of equipment and myriad

procedures, including important ones to ensure that disabled people get every needed accommodation while being treated with dignity.

The night before primary day, a dozen of us, clutching detailed manuals for our specific roles, inventoried and set up machines, booths and materials at the polling station. On primary day, we followed procedures in detail, initialed papers, witnessed the removal and replacement of seals, and checked machines. An auditor spent an hour watching us around mid-day. An electoral commission official spent another hour checking all the processes later in the day. At prescribed intervals, we posted on the door reports of the number of ballots cast into the ballot counting machine. At day's end, two specially trained people came to close and seal that machine. There was a flurry of activity as the numbers of provisional ballots, spoiled ballots and ballots cast were checked and recorded, and all other materials and equipment tallied. Our able Chief Judge, Erika Jorgensen, also a Bank retiree, coordinated all this. At no point were any of us able to see or know who anyone voted for: that would all be determined when the machines and materials were back at the commission. I really could not imagine a more controlled and verified process.

I'll end on a cheerful note. For much of the election day, I handed out "I voted/yo voté" stickers to voters as they exited. We had three designs, showing different bits of Maryland scenery and symbols. Many people put thought into choosing a sticker, especially those who had come with young children. Voters smiled, visibly happy to have made the effort to vote. This was really heartening.

Sally (Mott) Zeijlon joined the Bank in 1985 as a Young Professional. She held a variety of operational jobs, including based in Turkey as Country Manager. She also lived in Ukraine, where her husband, Anders Zeijlon, was Deputy Resident Representative. She retired in 2012.

Update on Retiree Books



The prolific <u>Nagy Hanna</u>, who joined the Bank as a Young Professional in 1975, has been writing books, among other things, since he retired in 2005, after serving in many capacities including as the Bank's first senior adviser on the digital economy. He now has produced two new books on the impact of the digital transformation on economic development. Both available on Amazon. He has submitted two blogs for the 1818 website on key messages in the books and will speak at a meeting of the Society's History Thematic group in October.

<u>Costas Michalopous</u> reports that a revised edition of his earlier volume *Migration Chronicles* is now available on Amazon's Kindle and in paperback via a request to <u>c.michalopoulos@comcast.net</u> He also has finished a piece on the future of the Greek economy for an <u>Athens think tank</u> with which he is associated. Costas joined the Bank in 1982 and retired in 2001.





<u>Andres Solimano</u> has a new book about the Chilean economy, co-authored by Gabriela Zapata-Roman. Title is "Chilean Economic Development Under Neoliberalism" and published by Cambridge University. <u>Here's the link</u> to the book through Cambridge University Press. The book is an Open-Source Publication free of charge for PDF downloading through Cambridge Core.

Andres joined the Bank in 1988 and retired in 2006, having served in the

research department and then as Country Director for Ecuador, Colombia and Venezuela. He is the chairman of 1818 Society's Chilean Chapter.



MEMBERS' CORNER

Agriculture Development: Challenges and Failures By Kevin Cleaver

<u>Editor's Note:</u> On May 30, the Agriculture, Food and Rural Development (AgFRD) thematic group organized a meeting to hear from the recently retired Director of the Bank's Agriculture and Food Systems Global Practice, Martien Van Nieuwkoop. It also invited two Bank Practice Managers (Holger Kray and Diego Arias Carballo), and Bank retiree Kevin Cleaver, to discuss the big issues facing the Bank's and other donors' efforts in the agriculture and food sectors. Kevin's lightly edited comments below reflect many years of global experience in agriculture, mostly as an operational manager. The entire meeting was recorded and can be accessed <u>here</u> (login required).



The meeting was a big picture conversation featuring Martien's ruminations on issues of agricultural and food policy and practice, a response by the two Bank Practice Managers, and my own observations, summarized in this report. Our four perspectives were remarkably different, and it is well worth visiting the link to the 1818 Society website to hear what Martien and the two practice managers

have to say. Martien is now head of the Gates Foundation's Agriculture work.

My observations derive from my experience as the Bank's Director of what was then called Agriculture and Rural Development; then beginning in 2006 as head of program management at the International Fund for Agriculture Development (IFAD); since 2014 as a consultant on agriculture, and as an owner of a farm in the Peruvian Amazon.

My first conclusion is that the institutions providing agricultural development assistance are too bureaucratic and too slow to respond to major events and crises, as well as to major opportunities facing agriculture. When I left the Bank in 2006, agricultural lending was at its lowest point ever, in real terms. Agricultural lending was passe. When the financial crisis hit the world in 2007-08, it also hit agricultural markets. Food insecurity increased as did food prices worldwide. Donors, including the Bank, quickly announced a rededication to agricultural development. But it took years to redevelop staffing and a lending program to match the re-dedication. Other lending and grant institutions were as slow, or slower in responding.

The agricultural and food crisis arising out of the war in Ukraine, COVID, and the accelerated negative impact of climate change in the tropics began in 2020 and remains with us. Again, donors announced agriculture and food program expansion plans. The result? The number of food insecure people in the world has increased from under 800 million in 2015 to well over 2 billion today. This disaster is not the fault of the donors, but they have not been able to respond fast enough nor efficiently enough to deal with the problem.

The second issue relates to the first. After retiring from IFAD, most of my consultancies and writing have been in evaluating agricultural programs. I have participated in such work for the African Development Bank, the Asian Development Bank, FAO, and IFAD, and have researched the

effectiveness of agricultural programs in Africa undertaken by USAID, French Aid and Japanese Aid. There is one very common thread: The firm belief by each of these institutions that the agriculture programs and projects supported by them are performing better than <u>independent</u> evaluation finds. (Virtually every international organization now has "independent offices of evaluation.) This self-deception and complacency run deep.

When confronted with these findings, the managers and many of the staff in the institutions involved are quick to point to causes, which are generally not found in the institution providing the aid, but rather in recipient government agriculture and/or macroeconomic policy, weak government capacity to implement projects particularly after donor financing ends, and corruption. Add in external factors like COVID, civil war, the war in Ukraine, climate change, and it is a wonder that any project works.

These excuses are in fact true; these are all serious problems undermining the effectiveness and sustainability of agriculture projects. But how does this square with the officially publicized success rates of these projects? And how do the high success rates of agriculture projects claimed by these donors square with the rapidly accelerating incidence of food insecurity, not to mention obesity, and rural poverty (which drives much global migration)?

What is to be done? All of the institutions that I have worked with are excessively bureaucratic. Rapid response to new issues and new opportunities is difficult for most, and impossible for some. A much more serious effort needs to be made in the agriculture donor world to increase agility. Usually, bureaucratic reform takes the form of putting staff in new organizational boxes with new organizational names. But the bureaucratic constraint to innovation and response is not solved by this kind of reorganization.

Secondly, a much more serious donor response is needed on government policy reform, anticorruption, and capacity building. These things will involve building capacity of agricultural staff and institutions, but more importantly it will involve broader government and non-government institutions and people. This suggests a lot more cross-sectoral programs and cooperation, as well as broader partnerships across donors. No donor, not even the Bank, can manage such an agenda alone.

If you are not satisfied with these solutions, join the club; I am not either. We need some new thinking.

Sochi, Russia: A Spouse Trip to Remember By Joan McQueeney Mitric

My June 2002 visit to the Black Sea resort town of Sochi with a group of Bank transport specialists, including my late husband Slobodan, marked a much more hopeful time for the world.

As the Soviet Union imploded in 1991, the World Bank, IMF and other international institutions began investing in Russia. US nuclear scientists worked frantically with Russian counterparts to de-commission hundreds of nuclear weapons.

The Sochi leg of the trip was part of a smaller mission (after two weeks in Moscow) to share strategies with Russian colleagues on how to make urban transport systems more sustainable and secure.

The fact that Stalin first put the ornate coastal spa/sanitorium we de-camped to on the world map seemed part of Sochi's mystique to me. Indeed, rooms were named for Romania's Ceausescu, Yugoslavia's Tito, and Molotov (of the flaming cocktail), among other despots.

Remember, this was a decade **before** Sochi was tapped to host the 2014 Winter Olympics. In 2002, I found the seaside town a charming, time-warped place where kids and parents strolled a '50s style Luna Park with ancient ferris wheels or sunbathed on the pebbly beach.

While my husband and colleagues worked long days, I walked the hilly Dendarium arboretum (1889) dotted with neo-classical statues, arcades, fountains; strolled romantic trysting spots dropped amidst towering cedars, oleanders, roses and ancient palms; finagled a tour of the Cathedral of Michael the Archangel, the oldest Orthodox Church built in 1870s to commemorate the victorious end of the Caucasian War.



My adventures took me to the covered City Market, where I sampled fragrant seasonal strawberries, spicy spreads and noshed on roasted nuts. I also saw astounding displays of meats and trussed fowl, along with a diverse assortment of white-coated, but bloodied butchers wielding cleavers, mallets and saws, some proudly displaying roasted pig heads.

Muscular, no-nonsense Russian women in white coats assigned us to our window-less table and plied us with breakfast fare that was *anything* but healthy: masses of meatballs and noodles, bulgar-like kasha covered with a sweet-sour cherry cream sauce. Not to be a total food snob, there were good yogurt drinks and nice soups at lunch.

No alcohol was served at Sochi Spa, but there was one place for beer down the cascading hill to the beach where folks often went to grab a beer at the end of a long day.

Perhaps most endearing to me, was the pride (justifiable in my eyes) with which the Russians shared the elaborate electronic tracking system transport specialists used to keep tabs on all the moving buses, trams and city ambulances moving through the city's grid. If a bus was disabled, it was immediately apparent. This level of common-sense expertise dovetailed with my metro experience during two weeks in Moscow—never an escalator out of commission and electronic signing—(Washington's subway got *much* later)—gave riders up-to-the-minute arrival and departure times.

Our hosts threw a banquet the last night in a cavernous state building with 30-foot ceilings. Every mayor and sub mayor was there. Food was abundant, as were the vodka toasts and exuberant dancing. One toast commemorated Russia's 1943 defeat of the Germans at Stalingrad; others wished for world peace and a continuation of the burgeoning international cooperation.

It is utterly sad to think how broken all this promise feel today.

Present at the Creation..of the First SAL By Richard Gregory



nothing worked.

In 1979, I was a Senior Loan Officer for Turkey, then a desperate country. It had no oil, no money. There were few vehicles on the road, the Prime Minister nearly froze in his office. Most buildings had no heat so we wore overcoats to meetings.

Turkey, and others, were increasingly unable to get loans from anyone. So the Bank was seeking new ways to help and we had tried a number of things, but

In December 1979, I ran into Turgut Ozal, the newly appointed Secretary of Planning, in the deserted lobby of the Buyuk Ankara Hotel. I knew him slightly from his time as head of the Turkish Industrialist Association. He had also worked briefly for the Bank. Turgut was forming the Economic Cabinet of a new government (later he was Finance Minister, Prime Minister and President).

Turgut asked me to carry a message to Robert McNamara, then Bank President, telling him that they were developing plans to radically reform Turkey's statist economy and needed the Bank's help.

This plan was essentially the origin of the Banks first Structural Adjustment Loan (SAL). In substance and form, it was a Turkish idea, although the Bank had been thinking along similar lines.

Turgut proposed three or four simple objectives, essentially to open the economy to market forces, get rid of price and export controls and modernize the hugely inefficient state companies. McNamara said fine, but the objectives were a bit vague so it was decided to divide the loan into two tranches with the condition that progress would be reviewed after the first tranche. Vinod Dubey and Adi Davar negotiated the details.

The Region proposed a conventional Program Loan to support these efforts. But Senior Management (Shahid Husain acting for Ernie Stern) seized the opportunity to create a new type of loan and named it - Voila, the SAL.

From my experience with these first loans, I saw a few issues. There were conflicting views of what a SAL should be, a bit like Aesop's blind man and the elephant, it depended on who you asked. Many of the projects staff saw it as the solution to the funding and policy problems of their projects. Stanley Please, the SAL advisor to the Senior Vice President Stern saw it as a way to strengthen central planning. Others, like myself and Turgut, saw it as a way to open up and modernize hide bound central planned economies, increase exports and solve a balance of payments problem. The intellectual ferment was not necessarily a bad thing and indeed offered the front line practitioner some flexibility.

To me the key to success was that the reform ideas had come from Turkey. Their proposals were timely in that they fit into the evolving Bank thinking on how to respond to the debt crises.

For the third SAL, we had done three large economic studies and senior Regional Management gave me verbal instructions to let the Turks decide which of these many ideas made sense in their situation, not to impose our views. Turgut Ozal told me that he in fact wanted the Bank to provide him ideas, he would take care of the politics. I thought that a nice division of labor. Turkey's opening of its markets helped turn the economy and country around, GDP went from about \$1,500 per capita in 1980 to about \$12,000 in 2020. Even in 1982 you could see they were creating a whole new class of outward looking entrepreneurs, many from the former state enterprises. They took advantage of the Middle East oil boom, their efficient agriculture, and their Islamic credibility to supply basic goods and labor. They contracted for low end construction jobs. Later they developed profitable relations with the Stans and Africa.

In many ways the Turkish move towards markets was a precursor to the reforms in Eastern Europe and China. And like most senior managers in member countries that I have met, what the Turks valued most about the Bank were the ideas of what worked in other countries. The money was nice, but the ideas were key.

Richard Gregory joined the Bank in 1979 after service in the US Navy and graduate school, worked in EMENA, LAC and Central Services and on the staff for four different VPs and the deputy President before retiring in 1997, after which he consulted on Bank policies for another 14 years.

34 Potpourri 66 "Time may be When your friends begin to a great healer, flatter you on how young you look, it's a sure sign you're but it's a lousy beautician." getting old." -Anonymous " - Mark Twain "Barbara's Rhubarb Bar of Barbarians Brings Blitheness to Berlin." CHANGE YOUR Memorable Headlines—From NY Times TO "INCORRECT". EVERYTIME YOU FORGET IT, IT WILL REMIND YOU: YOUR PASSWORD IS INCORRECT shutterstock.com · 271161065 Mom, we've hired a few people to fill in for you while you relax on Mother's Day. Lilling

Reynolds

WORLD BANK HISTORY

YEARS AGO

| 75 Years Ago | |
|--------------------|---|
| July 1, 1949 | Eugene R. Black Becomes Third President of the World Bank |
| | For more information see: |
| | https://timeline.worldbank.org/en/timeline/home#event-eugene-r-black-becomes- |
| | world-bank-president |
| August 18, 1949 | Bank Lends for Railway Reconstruction and Development in India First funding for India: Loan 0017 – Railway Project. Bank lends \$34 million to India for railway reconstruction and development (first Asian Ioan). See photo of Ioan signing here: <u>https://documents1.worldbank.org/curated/en/228711468915630445/pdf/634480NE</u> <u>WS0Ban00BOX309620B009-01-49.pdf</u> |
| 70 Years Ago | |
| July 1, 1954 | Eugene Black Begins Second Term as World Bank President |
| | Bank President Eugene Black begins his second term as President. |
| | For more information see: |
| | https://timeline.worldbank.org/en/timeline/home#event-president-black- |
| | reappointed-to-second-term |
| 65 Years Ago | Nuclear Power Loan to Italy Approved |
| September 15, 1959 | First and only loan for nuclear power is approved to Italy through the Cassa per |
| | il Mezzogiorno (English: Fund for the South). The \$40 million loan was for |
| | construction of a 150,000 kilowatt atomic power plant. |
| | For more information see: |
| | https://documents1.worldbank.org/curated/en/242231468914676696/pdf/61 |
| | 9130NEWS0Ban00BOX309621B004-01-62.pdf. |
| | See also: https://timeline.worldbank.org/en/timeline/home#event-funding-to- |
| | italy-for-nuclear-power-plant-announced |
| September 16, 1959 | Bank Announces Major Capital Increase |
| | The World Bank announces a major increase in its capital. Authorized capital has |
| | been increased from \$10 billion to \$21 billion and increased capital subscriptions |
| | from member governments amounting to \$8,801.4 million have been received. |
| 55 Years Ago | |
| September 15, 1969 | Pearson Commission Presents Report The Pearson Commission (named for |
| | Canadian Prime Minister Lester Pearson) presents its report, Partners in |
| | Development. |
| | For more information see: |
| | https://timeline.worldbank.org/en/timeline/home#event-pearson-commission- |
| | submits-partners-in-development-report |
| | See also: https://documents1.worldbank.org/oursted/on/727561468014680750/ndf/internatio |
| | https://documents1.worldbank.org/curated/en/737561468914680750/pdf/Internatio nal-Bank-notes.pdf |
| | |

| 50 Years | |
|--------------------|--|
| September 30, 1974 | World Bank publishes Redistribution with Growth |
| | The Bank publishes Redistribution with Growth, an anti-poverty strategy paper. |
| | Hollis B. Chenery, Vice President for Development Policy, the primary author, |
| | described the book: "The main thrust of the book is the need for fundamental |
| | reorientation of development strategies so that the benefits of economic growth |
| | can reach a wider range of the population of developing countriesThe book is |
| | intended as a progress report on our work towards formulating viable strategies |
| | for redistribution and growth. Chenery proposed a new analytical framework for |
| | the study of income distribution and growth, income inequality and the |
| | relationship to poverty. |
| | For further information see: <u>https://2012-</u> |
| | 2017.usaid.gov/frontiers/2014/publication/section-3-redistribution-with-growth-40- |
| | years-on |
| 45 Years Ago | |
| July 24, 1979 | Executive Directors Approve Health Sector Operations |
| | Proposals to begin lending operations in health are approved by the Executive |
| | Directors. |
| 40 Years Ago | |
| September 23, 1984 | Special Office for African Affairs Established; <i>Toward Sustained Development</i> |
| • | in Sub-Saharan Africa: A Joint Program of Action Released |
| | President Clausen establishes a Special Office for African Affairs, to serve as the |
| | focal point for the Bank's work on development issues. Xavier de la Renaudiere |
| | is appointed the Special Adviser. Also, the report <i>Toward Sustained Development</i> |
| | in Sub-Saharan Africa: A Joint Program of Action is released, announcing a new |
| | Bank program for action in Sub-Saharan Africa. |
| | For more information see: |
| | https://documents.worldbank.org/en/publication/documents- |
| | reports/documentdetail/493801468739801869/toward-sustained-development-a- |
| | joint-program-of-action-for-sub-saharan-africa |
| 35 Years Ago | |
| August 1989 | New History of the World Bank Group Approved |
| | Executive Directors approve the commissioning of a new History of the Bank |
| | Group, to be managed by the Brookings Institution, and authored by John Lewis |
| | of Princeton University and Richard Webb of Peru, to be issued in 1994. |
| | For more information see: |
| | https://documents1.worldbank.org/curated/en/105111468914436569/pdf/580830NE |
| | WS0Ban10BOX354961B012101-90.pdf pp.16-17. |
| 25 Years Ago | |
| September 26, 1999 | James D. Wolfensohn appointed President for second term |
| | Under President Wolfensohn's continued leadership, the Bank Group |
| | implemented a range of significant reforms. |
| | For more information see: |
| | https://timeline.worldbank.org/en/timeline/home#event-james-d-wolfensohn- |
| | appointed-president-for-second-term |

| 15 Years Ago July 6, 2009 | Former World Bank President Robert S. McNamara Dies Former Bank President Robert S. McNamara died on July 6, 2009. For more information see: |
|------------------------------|---|
| | https://www.worldbank.org/en/archive/history/past-presidents/robert-strange- |
| | mcnamara |

Mahbub UI-Haq: Excerpts from Oral History Transcript

https://archivesphotos.worldbank.org/en/about/archives/photo-gallery/photo-gallerydetails.5947577?id=5947577&os=0&rows=10



1934-1998

<u> Bank Tenure 1966 - 1982</u>

- Lecturer, Economic Development Institute, 1966-1967;
- Economist, Investment Planning, Economics Department, 1967;
- Programming Adviser, Programming and Budgeting Department, 1970-1971;
- Senior Adviser, Economics Department, 1971-1972;
- Director, Policy Planning and Program Review Department, 1972-1982.

Early Encounters with McNamara

Development in Pakistan had become very warped, and the real benefits had not trickled down. We had been taught that if growth is fast enough, at some stage or another, enough of it trickles down to make people happy, but I had seen people stoning the development projects that I had built up with great care. I was a very young person when I went to the Pakistan Planning Commission. I worked with idealism, and I saw all this collapsing in front of my eyes. I had an opportunity in the Society for International Development meeting, which was being held in 1971, to speak about some of this experience, where I questioned that experience and talked about taking development directly to the people. I recall the reaction in the World Bank at that stage. It was one of shock and disbelief.

I recall my first encounters with McNamara at that time. They were extremely unhappy ones. He suggested to me that this kind of belligerent questioning of growth, at a time that the World Bank was committed mostly to production projects, was totally uncalled for. In 1971, after my talk with McNamara, I decided to leave the Bank. I indicated that I would go back to Pakistan. After all, I had come to the Bank on deputation from my government for only two years.

And I must say, my first affection and real admiration for McNamara began then, when he called me back and asked me to write down coherently all the arguments that I could marshal in favor of the thesis that we must focus directly on poverty and on the poor sectors, on certain target groups, and that "trickle down" would not work. He invited me to write his annual speech, and I felt that probably he wanted me to commit myself in writing and so demonstrate just how shoddy some of the arguments were. But this was the measure of the man which later on I came to appreciate. He always used to rethink issues. His belligerence was often an invitation to sharpen your own arguments and to be professional and until he had come to terms with something in his mind, he would keep rethinking it and coming back to it.

Increasing the Productivity of the Poor

Basically, where I think McNamara sharpened his concepts, and from where I learnt, was that he was no sentimentalist. When he realized that the poor were disenfranchised politically and economically, he wanted to know precisely how you could reach them, what the delivery systems were, how growth should be generated so that it was not hijacked by the privileged few, and also he wanted to know what institutions could get to the poor.

It was through that process of deliberation that he came to the concept which was to dominate World Bank thinking and my own thinking for a long time to come, the concept of increasing the productivity of the poor. The focus was not on generosity, not on charity, not on transfers, not on distribution. The focus was on production but increasing the productivity of the poor sector.

I think that, in the context of poverty thinking, throughout my association with McNamara, I felt he was very impatient with those who just glamorized poverty and wanted to go through distribution schemes, which he regarded as a waste of time. Welfare economics did not interest him. Although, he did regard them at times as a necessary expedient for temporary, political purposes. He was a very hard-headed, hard-nosed man. He wanted to make poverty, as he kept telling me, acceptable to the bankers. It had to be a bankable proposition, it had to be financially viable. I think his great contribution was to take up this concept of increased productivity of the poor.

Working with Robert McNamara

He used to tell me, from time to time, that his drawer was full of letters, which had come to him, calling for my resignation. Many of them were from senior members of the presidential staff. One of the most senior people there took the lead in this. He had about twenty memoranda accumulating in a drawer, which I saw once. I think only my wife knew that in all the period that I worked for the Bank, I always carried a typed resignation in my pocket to offer at any time when pressures were brought to bear on me. Luckily, I did not need to use it.

I think he reprimanded me only once and he did it on exactly the right issue. In 1977, I wrote a letter *to The Washington Post*, criticizing my then Prime Minister, Mr. Bhutto, because elections had been held and there was turmoil and fighting going on in the streets of Pakistan. I was very distressed and I wrote a very political letter. At that stage he talked to me and said, "I can defend you when you take up intellectual issues, substantive issues and economic issues, even when I don't agree with you. I believe that that is right. But this is really embarrassing for a member country just because you have

the immunity of sitting here in Washington under the umbrella of the Bank. If you were in Pakistan you would have been shot".

I said that he was right about this. My emotions had run away with me. If I wanted to take on such a role, I should have resigned from the Bank and I offered to. He wouldn't hear of it and he laughed. He said, "Well, you know Mahbub, I did the same thing myself, whom am I criticizing? When I carne to the World Bank, Bob Kennedy was going to run for the Presidency in 1968. He asked whether I would endorse him. He was a close friend, I had always been a friend of the Kennedys. I said, sure. I didn't even think twice about it. Next thing, all hell broke loose. The Board criticized me and said how can you do a thing like this? As President of the World Bank you are an international civil servant and no longer an American". So, he said, "Mahbub, I've done worse things than you, just forget about it. I'll never mention it again." And he didn't.

These excerpts have been lightly edited for length and clarity.

The entire transcript can be read here: <u>https://oralhistory.worldbank.orq/en/archive/oralhistory/transcriptdetail/transcript-oral-history-</u> <u>interview-mahbub-ul-haq-held-december-3-1982</u>

See also:

<u>https://archivesphotos.worldbank.org/en/about/archives/photo-gallery/photo-gallery-</u> landing?os=0&rows=10>erm=Mahbub%20ul-Hag

https://thedocs.worldbank.org/en/doc/526641398285893357-0560011971/original/WorldBankGroupArchivesFolder1651847.pdf

<u>https://documents1.worldbank.org/curated/en/099107105062439348/pdf/IDU192b28e4e1543c14a5</u> 01aea41ee599b833cc1.pdf pp. 4-6

TRANSITIONS



We welcome the following World Bank Group retirees/alumni to 1818 Society[®]. Country of intended residence other than the USA has been added after their names.

Uma Amruthur Sonni Aribiah Monica Armas-Bonzano Sarah Babirye Eduardo Boechat Junger Laurentino, So. Africa Nicolette Bowyer **Timothy Brown** Maria Cussianovich Thierry Desclos, France Patrice Diakite Steven Ditmeyer Mark Ellery, Australia Angela Fan Giuseppe Fantozzi, Italy Navin Girishankar David Gould Cristina Hernandez **Barbry Keller** Joel Kolker Indira Konjhodzic Kseniya Lvovsky **Colleen Martin** Bertha Mburugu Warren Minami Marialisa Motta Afandi Ruth Mulahi Carina Nachnani John Nasir

Jan-Peter Olters, Germany Nyook Pin (Lauren) Paul, Australia Norman Piccioni, Italy Aleksandra Posarac, Serbia Maria Puereschitz Liberty (Sandy) Reposar Realista Rodriguez John Roome Rita Rovira Yara Salem, Palestine Günther Schönleitner, Austria **Gaston Sorgho** Astri Suhrke, Australia Vinaya Swaroop **Roberto Tarallo** Graciela Tejeda Volker Treichel Juha Uitto Susanne Vallazza, Austria Paul Vallely, Australia Robin van Lutsenburg Maas Mitchell Wiener Warren Minami KanakoYamashita Allen Yevgen Yesyrkenov Alice Zanza Jun Zhang Hifziye Zincir



We regret to inform you of the following deaths based on information provided by the Pension Administration Division. We extend our sincere sympathy to the families.

Iris D. Aguiar, 91, of San Juan, Puerto Rico, on May 31, 2024. Ms. Aguiar retired from the Bank in 1995.

Daud Ahmad, 81, of Potomac, MD, on March 28, 2024. Mr. Ahmad retired from the Bank in 2000.

John Victor Bottini, 75, of Grove City, PA, on February 9, 2024. Mr. Bottini retired from the Bank in 2011.

Neil E. Boyle, 87, of New York, NY, on April 3, 2024. Mr. Boyle retired from the Bank in 1997.

Coralie Bryant, 86, of Washington, DC, on May 5, 2024. Ms. Bryant retired from the Bank in 1996.

Steve Carapetis, 91, of Eden Hills, Australia, on June 11, 2024. Mr. Carapetis retired from the Bank in 1991.

Rene Corradine, 93, of Valle del Cauca, Colombia, on March 21, 2024. Mr. Corradine retired from the Bank in 1992.

Rene L. Costa, 85, of Bethesda, MD, on May 16, 2024. Mr. Costa retired from the Bank in 1997.

Elisabeth Culbard, 69, of Washington, DC, on June 5, 2024. Ms. Culbard retired from the Bank in 2002.

Luis de la Plaza Bringas, 60, of Missoula, MT, on April 10, 2024. Mr. de la Plaza Bringas retired from the Bank in 2020.

Asmaou Diallo, 63, of Silver Spring, MD, on April 21, 2024. Ms. Diallo retired from the Bank in 2011.

Hugh Dowsett, 81, of Villebois-Lavalette, France, on April 2, 2024. Mr. Dowsett retired from the Bank in 1995.

Rudolf F. Einthoven, 89, of Vierakker, Netherlands, on March 20, 2024. Mr. Einthoven retired from the Bank in 1987.

Dawn E. Elvis, 90, of Silver Spring, MD, on May 21, 2024. Ms. Elvis retired from the Bank in 1996.

Dawn T. Gustafson, 91, of Boynton Beach, FL, on June 6, 2024. Ms. Gustafson retired from the Bank in 1995.

Ghulam Haider, 77, of Middletown, DE, on April 16, 2024. Mr. Haider retired from the Bank in 1982.

Kirk E. Hamilton, 72, of Vienna, VA, on February 6, 2024. Mr. Hamilton retired from the Bank in 2013.

Tariq Hassan, 71, of McLean, VA, on May 2, 2024. Mr. Hassan retired from the Bank in 2003.

Winnifred Jarm, 92, of Virginia Beach, VA, on May 21, 2024. Ms. Jarm retired from the Bank in 1986.

Kanta Jolly, 86, of Frederick, MD, on April 7, 2024. Ms. Jolly retired from the Bank in 1999.

Ratna Kesuma, 67, of Banten Province, Indonesia, on May 8, 2024. Ms. Kesuma retired from the Bank in 2023.

Timothy King, 85, of Dublin, Ireland, on May 12, 2024. Mr. King retired from the Bank in 1997.

Sheila F. Kinsella, 75, of Chevy Chase, MD, on June 2, 2024. Ms. Kinsella retired from the Bank in 1987.

Magali L. Kline, 82, of Chevy Chase, MD, on March 31, 2024. Ms. Kline retired from the Bank in 2003. Friedrich H. Kukelhaus, 90, of Rockville, MD, on May 30, 2024. Mr. Kukelhaus retired from the Bank in 1995.

Etienne Linard, 85, of Washington, DC, on May 2, 2024. Mr. Linard retired from the Bank in 2000.

Eloisa R. Lu, 81, of Sayreville, NJ, on April 9, 2024. Ms. Lu retired from the Bank in 2005.

Teresa Mace, 81, of Fairfax, VA, on December 17, 2021. Ms. Mace retired from the Bank in 1999.

Zelig Matmor, 93, of Herzliya, Israel, on May 26, 2024. Mr. Matmor retired from the Bank in 1995.

Luis A. Moscoso, 94, of New Windsor, MD, on June 8, 2024. Mr. Moscoso retired from the Bank in 1992.

Stella Murillo, 95, of La Paz, Bolivia , on April 11, 2024. Ms. Murillo retired from the Bank in 1988.

Vineet Nayyar, 85, of New Delhi, India, on May 16, 2024. Mr. Nayyar retired from the Bank in 1999.

Erdogan Pancaroglu, 89, of Istanbul, Turkey, on May 27, 2024. Mr. Pancaroglu retired from the Bank in 1996.

Malathi Parthasarathy, 78, of Bee Cave, TX, on May 20, 2024. Ms. Parthasarathy retired from the Bank in 2000.

Ross Paul, 65, of Brisbane, Australia, on March 12, 2024. Mr. Paul retired from the Bank in 2005.

Bernard N. Peccoud, 78, of Menton-Saint-Bernard, France, on April 11, 2024. Mr. Peccoud retired from the Bank in 1996.

Garry Pursell, 88, of Manly, NSW, Australia, on April 29, 2024. Mr. Pursell retired from the Bank in 1996.

Nimrod Raphaeli, 91, of Falls Church, VA, on April 16, 2024. Mr. Raphaeli retired from the Bank in 1997.

Amarjit K. Rathore, 76, of Fairfax, VA, on May 30, 2024. Ms. Rathore retired from the Bank in 2009.

Florencio M. Ribeiro, 96, of Cascais, Portugal, on March 17, 2024. Mr. Ribeiro retired from the Bank in 1992.

Robert J. Saunders, 85, of Reston, VA, on April 12, 2024. Mr. Saunders retired from the Bank in 2001.

Koji Tsunokawa, 76, of Saitama, Japan, on April 23, 2024. Mr. Tsunokawa retired from the Bank in 1997.

Jack L. Upper, 97, of Boulder, CO, on May 28, 2024. Mr. Upper retired from the Bank in 1985.

Jacob Van Lutsenburg Maas, 83, of Arlington, VA, on April 30, 2024. Mr. Van Lutsenburg Maas retired from the Bank in 2001.

Enid Moira Wilson, 95, of Reston, VA, on May 31, 2024. Ms. Wilson retired from the Bank in 1988.

Mulugeta Wodajo, 89, of Bethesda, MD, on March 13, 2024. Mr. Wodajo retired from the Bank in 1996.

We are including the contact information for deceased members whose family have agreed to the publication of their contact information in the Quarterly so former colleagues may send condolences directly to them.

Deceased: Daud Ahmad Contact: Shaima Ahmad (daughter) Address: 11411 Deborah Drive, Potomac, MD 20854 Email: shaima.dc@gmail.com

Deceased: René Louis Costa Contact: *Laurence Costa (daughter)* Address: 5323 Massachusetts Ave / Bethesda, MD 20816 Email: laurencecosta@outlook.com

Deceased: Asmaou Diallo Contact: Abdul Bah (son) Address: 39 County Ct, Gaithersburg, MD 20878 Email: abdulgtbah23@gmail.com

Deceased: Timothy King Contact: Mary Canning (spouse) Address: Claygate, Shanganagh Terrace, Killiney Co. Dublin, Ireland Email: marytcanning@gmail.com

Deceased: Garry Pursell Contact: Astri Suhrke (spouse) Address: 8/6 College Street, Manly, NSW 2095, Australia Email: astrisuh@gmail.com

Deceased: Amarjit K. Rathore Contact: Sahiba K. Rathore (daughter) Address: 4009 Roberts Road, Fairfax, VA 22032 Email: Sahibarathore@yahoo.com

Deceased: Stella Murillo Suárez Contact: *Cecilia Lampo Murillo (niece)* Address: Calle 20 de Achumani No. 1480, La Paz, Bolivia Email: cesalampo@gmail.com

Deceased: Jack L Upper Contact: Nadia Upper Berrigan (daughter) Address: PO Box 142 Philo, CA 95466 Email: nberrigan@gmail.com

Deceased: Mulugeta Wodajo Contact: Woudnesh Ewnetu (spouse) Address: 10801 Brewer House Road, Rockville, MD 20852

1818 SOCIETY® CONTACTS





President: Anis Dani adani@1818alumniwbg.org

Office Staff:

Dennis Bacani, Brenda Bermudez 1818Society@wbgalumni.org

Office Address:

MC 1-852, 1818 H Street, NW Washington, DC 20433 (Use 19th Street entrance, opposite the IMF-1 Building) Office Hours: 10:00am-4:00pm, Monday-Friday Telephone: +1 (202) 458-1956/1957 Fax: +1 (202) 522-2417 E-Mail: 1818Society@wbgalumni.org Website: <u>www.wbgalumni.org</u>

Mailing Address:

World Bank MSN MC 1-104 1818 H Street, NW Washington, DC 20433

| Medical Insurance & Benefits | Pension Administration | Tax Office |
|------------------------------|-----------------------------------|---------------------------------------|
| HR Service Center | | (For Net Staff Retirement Plan |
| Telephone: +1 (202) 473-2222 | Telephone: +1 (202) 458-2977 | Members) |
| Fax: +1 (202) 522-2150 | Fax: +1 (202) 522-1723 | Telephone: +1 (202)- 458 4191 |
| Email: | Email: | Fax: +1 (202) 614-6331 |
| hroperations@worldbank.org | <u>1pension@worldbank.org</u> | Email: <u>taxoffice@worldbank.org</u> |
| (ALWAYS include your UPI) | (ALWAYS include your UPI) | |

Responsibility Matrix 2023 - 2024

| 1818 SOCIETY BOARD | Names |
|--------------------|--|
| Chair & President | Anis Dani (President and Chair): adani@1818alumniwbg.org |
| Directors | Susan Dubas: sdubas@1818alumniwbg.org |
| | Morallina George: morallinag@gmail.com |
| | Maryvonne Plessis-Fraissard: mplessisfraissard@gmail.com |
| | Van Pulley: vtpulley1@hotmail.com |
| | Joyce Rompas: joycerompas@gmail.com |
| | Angelica Silvero: angelicasilvero@gmail.com |
| | Katia Tabash: katiatabash@gmail.com |
| | Mark Walker: walkermark208@gmail.com |
| | Eduardo Wallentin: ewallentin@gmail.com |
| Vice President | Maryvonne Plessis-Fraissard: mplessisfraissard@gmail.com |
| Secretary | Susan Dubas: sdubas@1818alumniwbg.org |
| Treasurer | Gail Davenport: davenport.gail@gmail.com |
| Financial Adviser | Norman Hicks: nhicks1939@gmail.com |
| Editor, Quarterly | Tom Blinkhorn: tblinkhorn@gmail.com |

* * * *

| COMMITTEES/GROUPS | Chair/Co-Chairs/Members |
|---|---|
| Pension Committee | Javed Hamid, Chair, (and PBAC retiree representative); javedhamid@comcast.net; Morallina George (and PBAC retiree alternate); Christian Grossman, Deane Jordan, Eric Nothman, Debra Lynn Perry, Sandor Sipos, Fred Wright; Van Pulley, (and PFC retiree representative); Merli Baroudi, (and PFC retiree alternate); Lee Meddin, Ex-officio member |
| Health Insurance Committee | Eduardo Wallentin, Chair, ewallentin@gmail.com; Livia Benavides, Franklina Buck, Jacqueline den Otter, Armin Fidler, James Harrison, Lorraine Lynch Nagy, Negar Rafikian, Katia Tabash |
| Information Management & Technology Committee | Anis Dani, Mavee Park, Susan Dubas, Venkat Kalicheti, Dennis Bacani, TechHelp@1818alumniwbg.org |
| Taxation and Immigration | Deane Jordan, deane.jordan@gmail.com |
| Members Helping Members (MHM) | Lesley Shneier, lshneier@1818alumniwbg.org; Jacomina de Regt, jacominaderegt@gmail.com; Jacqueline den Otter, oranje28@yahoo.com |
| Administrative Professionals Group Plus (APGP) | Graciela Luna, gracielavluna@gmail.com; Joyce Rompas, joycerompas@gmail.com |

| Active LifestyleZ: | | |
|--|---|--|
| Art Club | Dominique Lallement, dominique.lallement@gmail.com; Margarita Caro, | |
| | may.sita@hotmail.com | |
| Hiking Club | Anis Dani, adani@1818alumniwbg.org; Maryvonne Plessis-Fraissard, | |
| - | mplessisfraissard@gmail.com | |
| Yoga Club | Maryvonne Plessis-Fraissard, Simone Lee, 1818society@wbgalumni.org | |
| | * * * * | |
| CHAPTERS | Chairs | |
| ANZ | Jo. Martins, jmartins@tpg.com.au | |
| Brazil | Nelson de Franco, ndefranco@uol.com.br | |
| British | Nicki Marrian, Nickiedits@gmail.com | |
| Chile | Andrés Solimano, asolimano@gmail.com | |
| Florida | Mark Walker, walkermark208@gmail.com | |
| French-Speaking | | |
| | Olivier Lafourcade, olivierlafourcade@yahoo.com | |
| German-Speaking | Stephan von Klaudy, svonklaudy@1818alumniwbg.org | |
| Iran Chapter (DC) | Mehrnaz Teymourian, mehrnaz@teymourian.com | |
| Japan | Masaaki Amma, masaakiamma1@gmail.com | |
| The Netherlands | Jacomina de Regt, jacominaderegt@gmail.com | |
| | * * * * | |
| THEMATIC GROUPS | Chair/Co-Chairs | |
| Agriculture, Food & Rural Development | Preeti S. Ahuja, preetisahuja@outlook.com | |
| Economics | Shanta Devarajan, shantayanan@gmail.com | |
| Education | Robin Horn, robinshorn@gmail.com; Larry Wolff, larrywolff@live.com; | |
| | Helen Abadzi, habadzi@gmail.com; Steve Heyneman, | |
| | s.heyneman@vanderbilt.edu | |
| Energy | Eugene McCarthy, emccarthy@1818alumniwbg.org; Charles Feinstein, | |
| | charles.feinstein@gmail.com | |
| Gender & Development | Nadereh Chamlou, nchamlou@gmail.com; Dominique Lallement, | |
| | Dominique.lallement@gmail.com | |
| Global Finance | Aquiles Almansi, aquiles.almansi@gmail.com; Massimo Cirasino, | |
| | cirasinomassimo@gmail.com | |
| Governance | Deborah Wetzel (chair), deborahlwetzel@gmail.com; Vinay Bhargava , | |
| Health, Nutrition & | vinaybhargav@gmail.com; Richard Cambridge , rafcambridge@gmail.com Tawhid Nawaz, tawhidn@gmail.com | |
| Population | | |
| Social & Environment | Ede-Ijjasz Vasquez, eijjasz@eigen-impact.com; Reidar Kvam, | |
| | rkvam@runbox.com | |
| Transport | Richard Podolske, rpodolske@gmail.com; Aurelio Menendez Garcia, | |
| | aureliomenendezgarcia@gmail.com | |
| | | |
| Urban & Water | Alain Locussol, alocussol@1818alumniwbg.org; Catherine Farvacque-Vitkovi | |
| - | | |